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## **READING LIST ANNOUNCEMENT – PLEASE POST PROMINENTLY**

TO: Fire Department Appointing Authorities, Fire Chiefs  
FROM: Regina Caggiano, Director of Civil Service  
DATE: July 21, 2023  
SUBJECT: Reading List for Fire Chief Examination

## **FIRE CHIEF**

### **EXAMINATION DATE – WEDNESDAY, OCTOBER 4, 2023**

This reading list will pertain to the Human Resource Division Written Examination for Fire Chief administered on October 4, 2023.

Candidates are responsible for reading all the texts and other materials listed below and on all pages of this announcement. Please note carefully which edition and/or date of publication is listed for each item. All technical knowledge examination questions will be based on these materials.

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**Fire Services Law.** (2<sup>nd</sup> ed). Bennett, Lawrence T. (2017). Long Grove, IL: Waveland Press, Inc.

Entire Textbook

*Note:* Exclude all case studies and “Expand Your Learning” sections

**The First 90 Days in Government: Critical Success Strategies for New Public Managers at All Levels.** Daly, P. H., Watkins, M., Reavis, C. (2006). Boston, MA: Harvard Business School Publishing.

Entire Textbook

*Note:* Exclude all charts, graphs, and tables

**The Basics of Public Budgeting and Financial Management.** (4<sup>th</sup> Edition). Menifield, Charles E. (2021). London, UK: The Rowman & Littlefield Publishing Group, Inc.

Entire Textbook

Exclude p. 71- 82 “Writing a Personnel Services Budgets” in Chapter 3

Exclude p. 179-202 “Selecting the Best Forecasting Model” in Chapter 6

*Note:* Exclude All Charts, Numbers, Homework, Appendix, and Tables

**Understanding Stress Disorder. A Self-Help Workbook for Identifying the Signs of Stress & Learning How to Fight, Manage and Overcome It to Start Living a Stress-Free Life.**  
Care, Alison. (2019). Care Corp.

Entire Textbook

**Strategic and Tactical Considerations on the Fireground** (4th Edition) Smith, James P. (2017). New York, NY: Pearson.

Entire Textbook

Exclude p. 532-533 “Critical Incident Stress”

**Fire Chief's Guide to Administration and Management.** Marinucci, Richard A. (2009). Upper Saddle River, NJ: Pearson.

Chapters 3-5: Entire Chapters

Chapters 7-8: Entire Chapters

Chapter 11: Entire Chapter

#### PUBLISHERS OF READING LIST TEXTS

**Fire Services Law.** (2<sup>nd</sup> ed). Bennett, Lawrence T. (2017). Long Grove, IL: Waveland Press, Inc. Waveland Press, Inc., Long Grove, IL. [Waveland Press - Fire Service Law, Second Edition, by Lawrence T. Bennett](#)

**The First 90 Days in Government: Critical Success Strategies for New Public Managers at All Levels.** Daly, P. H., Watkins, M., Reavis, C. (2006). Boston, MA: Harvard Business School Publishing. Harvard Business School Publishing; [The First 90 Days in Government: Critical Success Strategies for New Public Managers at All Levels | Harvard Business Publishing Education](#)

**The Basics of Public Budgeting and Financial Management.** (4<sup>th</sup> Edition). Menifield, Charles E. (2021). London, UK: The Rowman & Littlefield Publishing Group, Inc. Rowman and

Littlefield, University Press; [The Basics of Public Budgeting and Financial Management: A Handbook for Academics and Practitioners, 4th Edition - 9780761872115 \(rowman.com\)](#)

**Understanding Stress Disorder. A Self-Help Workbook for Identifying the Signs of Stress & Learning How to Fight, Manage and Overcome It to Start Living a Stress-Free Life.** Care, Alison. (2019). Care Corp. (Book available for purchase via Amazon or other online retailers)

**Strategic and Tactical Considerations on the Fireground** (4th Edition) Smith, James P. (2017). New York, NY: Pearson. <https://www.pearson.com/en-us/subject-catalog/p/strategic--tactical-considerations-on-the-fireground/P2000000001847?view=educator>

**Fire Chief's Guide to Administration and Management.** Marinucci, Richard A. (2009). Upper Saddle River, NJ: Pearson. [Brady Books: Fire Chief's Guide to Administration and Management](#) (Available for purchase via Amazon or other online retailers)

Please note that the Human Resources Division does not recommend specific retailers for the purchase of reading list texts. For local vendors, contact the publishers at the telephone number or website listed, or check with the Chief of your department or local union representative for assistance. Many local retailers will be able to special-order any text not carried in stock.

Any questions regarding the reading list may be directed to Shelagh Herbert at [shelagh.herbert@mass.gov](mailto:shelagh.herbert@mass.gov). A copy of the reading list is posted on the Human Resources Division's Civil Service Unit website. [Examination Preparation Guides and Reading Lists | Mass.gov](#)